Building a modern finance function

Helping a new Joint Venture organization to scale without additional fixed costs

Sector:

Energy

Scope:

A recently established bioenergy joint venture between a leading crop science provider and a major global energy company connects farming with sustainable energy production.

The enterprise converts specialized cover crops into feedstock for the production of low-carbon renewable fuels.

This partnership leverages the agricultural partner's extensive expertise in seed technology and the energy partner's established refining and marketing capabilities in the commercial transportation sector.

How KPMG LLP helped an Energy Joint Venture create a fit-for-purpose finance function

Two leading US organizations had created a Biofuels Joint Venture that required a finance organization capable of meeting the needs of the newly created company as well as the expectations of the parent entities.

They were looking for a trusted partner to help guide and support the creation of their modern finance function.

So, what was the problem?

With no existing finance operations in place, a rapid stand-up of the new finance function was required to support the newly formed JV without the time, cost, or disruption of a traditional ERP implementation.

Requirements

- End-to-end accounting, procurement, financial reporting, treasury, KYC, and tax support to be able to deliver integrated finance operations
- Scalable platform that could support JV-specific requirements (e.g., Partner reporting) and scale over time using technology
- Robust controls and governance over financial data to meet partner expectations and regulatory requirements from day 1
- Predictable and agile managed service delivery model with defined resourcing, service levels, and operating cadence allowing the Joint Venture to focus on building their business

The need for professional support

Needing to hit the ground running with an automated, audit-ready finance organization set up and functioning from day 1, this Joint Venture engaged with the US KPMG member firm for help.

> "KPMG Digital Finance gave our management team the freedom to focus on our new company strategy development and growth—without sacrificing the controls that our parent companies expected."

KPMG

How KPMG helped

An automated finance function that instantly earned the trust of the parent companies

KPMG Digital Finance manages this JV's entire finance function and had their general ledger up and running in just two days.

Combining deep finance expertise with a clear understanding of this JV's requirements, a complete end-to-end solution was implemented for their finance function. The KPMG Digital Finance platform enabled this newly created organization to focus on building their business, confident that their finance requirements were covered.

- Deployment and operation of the KPMG Digital Finance platform, providing a dedicated, JV-specific finance technology environment
- Design and configuration of JV-specific finance processes and governance around core finance processes (e.g., GL, AP, vendor onboarding, etc.)
- Ongoing bookkeeping, US GAAP financial statements, partner reporting, treasury support, tax compliance and company secretarial services through a single, integrated operating model
- A flexible resourcing and support model that enables the JV to scale as it grows, without a requirement to build internal teams

The impact

Working with KPMG has enabled this Energy JV to seamlessly stand up their finance operations so they can grow their business with confidence.

Day 1 capitalization with speed and confidence
JV enabled to record initial capitalization within days of the legal formation using a live KPMG Digital Finance environment.

Lean JV team focused on running the business
Leadership team able to remain focused on building and scaling the business rather than staffing, training, and managing a finance function.

Audit-ready data and reporting
Traceability from transaction through financial reporting creating confidence in financial outputs for JV partners and auditors.

Streamlined and automated processes from day 1
Core finance processes are standardized and automated reducing manual effort while embedding controls that build trust in the accuracy and completeness of financial data.

Experienced specialists available immediately
Access to a trained, cross-functional KPMG team provides accounting and financial reporting experience from day 1.

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