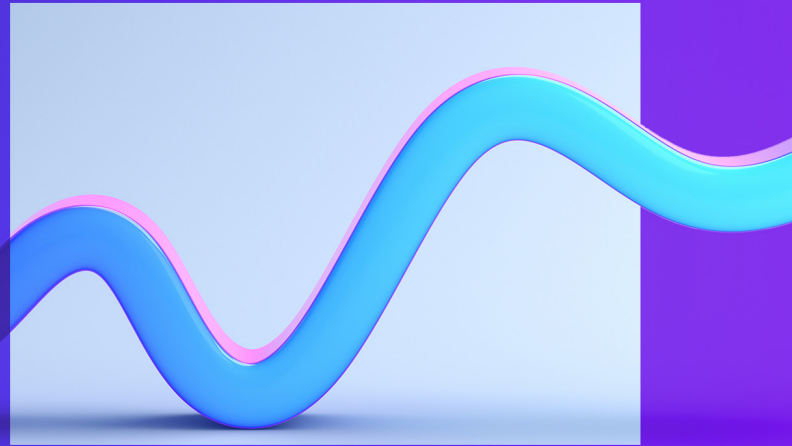




# Enhancing the Planning, Programming, Budgeting, and Execution (PPBE) experience



The Department of Defense's (DoD) Planning, Programming, Budgeting, and Execution (PPBE) process is its main framework for resource allocation and strategic planning. However, the PPBE Reform Commission highlighted significant criticisms of the current PPBE process and calls for change.

In his Message to the Force, the Secretary of Defense emphasized the need for DoD to match threats through capabilities, reforming financial management to proactively and efficiently address mission requirements.

Recognizing the need for transformation, KPMG collaborated with MeriTalk to survey 150 federal financial systems managers and decision-makers across finance and information technology departments to understand their specific challenges.

## Common challenges



### Data management and analytics

Inefficient data management and analytics leads to inconsistencies, data silos, and unactionable data



### Policies and processes

Inefficient workflows and manual processes result in increased labor demands, human errors, and redundancies



### Technology

Outdated technology fails to keep pace with current mission demands, creating manual intensive business processes and audit risks.



### Governance, risk, and compliance

Governance, risk, and compliance issues compromise integrity and reliability, impeding an organization's ability to maintain operational stability, achieve strategic objectives, and respond proactively to emerging threats and regulatory changes

## KPMG Federal Advisory offerings



### Finance transformation

We provide innovative, modern solutions designed to enhance financial operations, improve data quality, and elevate data analytics capabilities.



### Customer and operations

We offer a thorough suite of solutions aimed at optimizing operational efficiency and driving overall business performance.



### Technology modernization and enablement

This offering includes a thorough array of solutions aimed at leveraging advanced technologies to drive business transformation, including robotic process automation, artificial intelligence (AI), and software.



### Assurance and integrity

We strengthen compliance processes and internal controls to better manage financial risks and improve regulatory adherence.

# Examples of KPMG services throughout the PPBE lifecycle

## Planning

AI can be leveraged to provide advanced data analytics to improve organizational alignment to mission description.

## Programming

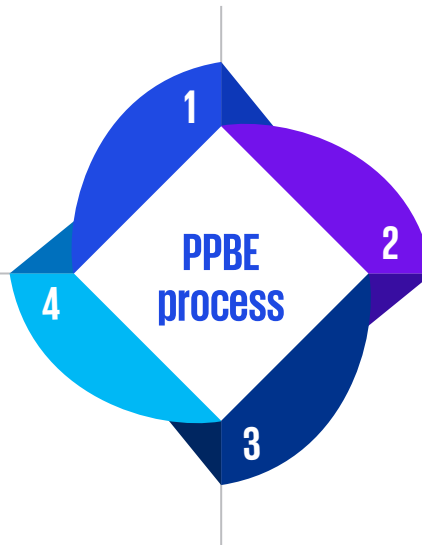
Program Delivery and Supply Chain Management can help translate strategic plans into actionable requirements, needed to develop the Program Objective Memorandum (POM) and Budget Estimate Submissions (BES).

## Execution

Finance Transformation can help track obligations and expenditures against budget controls, spend plans, budget authority, and comptroller benchmarks.

## Budgeting

Modern Platforms Integration and Data Modernization can provide tailored tools for scenario modeling, essential for assessing the impact of budget adjustments.



Supply Chain | Internal Audit & Enterprise Risk | Technology Risk Management | Data Modernization |  
Modern Platforms Integration | Technology Strategy & Delivery | Finance Transformation |  
Cost & Earned Value Management | Human Capital | Program Delivery

### Deep industry coordinating

KPMG brings unparalleled experience in collaborating with the DoD and other federal agencies. Our consultants possess a deep understanding of the unique challenges associated with the PPBE process and excel at navigating the complexities of defense operations and public sector requirements.

### Leveraging advanced technologies

KPMG leverages leading technologies such as intelligent automation, advanced data analytics, and modern software platforms to help streamline the PPBE process. Our technology enablement experience helps ensure your agency stays ahead of the curve, enhancing agility, accuracy, and operational efficiency.

### Comprehensive, tailored solutions

At KPMG, we realize that every agency has distinct needs and objectives. We provide customizable solutions that align with your specific goals and challenges, all tailored to help drive maximum impact across the PPBE lifecycle.

### Navigating audit scrutiny

Leveraging our extensive federal and commercial audit experience, we bring our well-established methodologies and skilled professionals to our Finance Transformation practice. Our extensive regulatory knowledge allows us to establish a control environment that supports reliable audit outcomes and the ability to navigate audit scrutiny, integrating these concepts and principles throughout the PPBE lifecycle.

## Why KPMG....

Choosing the right adviser to help enhance your PPBE experience is critical to maximizing resources, achieving your strategic objectives, and reaching operational efficiency.



## Contact us



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